10. *Requests* a dialogue with UNICEF on how to further strengthen the independence of the Evaluation Office, including through the integrated budget 2014-2015.

Second regular session
15 September 2011

2011/21
Annual report on internal audit activities

The Executive Board

1. *Takes note* of the Office of Internal Audit 2010 annual report to the Executive Board (E/ICEF/2011/AB/L.9), the UNICEF Audit Advisory Committee 2010 annual report to the Executive Director, and the UNICEF management response to the annual report of the Office of Internal Audit for 2010 (E/ICEF/2011/AB/L.10);

2. *Welcomes* the focus on risk-based audit planning;

3. *Appreciates* the detailed information on the investigation function in the annual report and encourages the Office of Internal Audit to continue such reporting in future annual reports;

4. *Requests* the Office of Internal Audit to include information in future annual reports comparing the overall conclusions of completed audits of the organizational units, processes, systems and thematic areas of UNICEF, as appropriate;

5. *Expresses its support* for strengthening the capacity of the Office of Internal Audit and requests management to ensure adequate and timely staffing;

6. *Notes with appreciation* the establishment and roll-out of enterprise risk management across UNICEF and requests that UNICEF management continue strengthening controls and mitigation strategies in country offices with high risk;

7. *Recalls* section ii of its decision 2009/8 on internal audit and oversight, regarding disclosure of internal audit reports;

8. *Acknowledges* the information and assurance needs of non-Member State donors for programmes or services funded by them;

9. *Decides* that the Executive Director of UNICEF may, upon request, disclose to approved non-Member State donors, who are: donor intergovernmental organizations, National Committees for UNICEF, the Global Fund to Fight AIDS, Tuberculosis and Malaria, the GAVI Alliance, UNITAID, and Rotary International, internal audit reports pertaining to a programme or service to which the said donor is financially contributing, in accordance with UNICEF Executive Board decision 2009/8, on internal audit and oversight, and the procedures of disclosure, as stipulated in document E/ICEF/2009/15, exercising the greatest extent of discretion and protecting the legitimate rights of the concerned programme country;

10. *Reaffirms* that information disclosed shall be kept confidential, and that written requests for access to internal audit reports should include the reason and

purpose for the request and an affirmation to adhere to the procedures of disclosure, as stipulated in document E/ICEF/2009/15;

11. *Requests* UNICEF to facilitate the remote viewing of internal audit reports for Member States and approved non-Member State donors through technological mechanisms equipped with appropriate levels of encryption and logged and recorded access that is strictly controlled through assigned user names and time-limited passwords, while ensuring that the printing, copying, editing, forwarding or deleting of internal audit reports disclosed is prevented;

12. *Requests* UNICEF to continue to report, in its annual reports on internal audit, on the internal audit reports disclosed and to inform the Executive Board, including through the reports, on requests from organizations not covered by this decision, for disclosure of internal audit reports pertaining to a given project to which the said donor is financially contributing, and to seek guidance from the Executive Board on such requests for disclosure;

13. *Welcomes* the commitment of the Executive Director to greater transparency and accountability, and requests informal Executive Board consultations on a broad range of possible transparency and accountability measures, including public disclosure of internal audit reports, and further requests the Executive Director to prepare a briefing note on these measures for consideration by Member States during the informal consultations in preparation for the first regular session of 2012.

Second regular session
15 September 2011

2011/22
Medium-term strategic plan: planned financial estimates for the period 2011-2014

The Executive Board

1. *Takes note* of the planned financial estimates for 2011-2014 as contained in document E/ICEF/2011/AB/L.5 as a flexible framework for supporting UNICEF programmes;

2. *Approves* the framework of planned financial estimates for 2011-2014 and approves the preparation of programme expenditure submissions to the Executive Board of up to $1,236 million from regular resources in 2012, subject to the availability of resources and the continued validity of these planned financial estimates;

3. *Approves* the suspension of the annual transfer of $30 million to the after-service health insurance reserve for 2011 in view of the impact of the global economic downturn, should income and expenditure projections in the present report materialize, and requests UNICEF to continue making annual transfers to the after-service health insurance reserve, as per Executive Board decision 2008/20, if end-of-year working capital from regular resources so permits.

Second regular session
15 September 2011

2011/23
Institutional budget for 2012-2013

The Executive Board

1. *Takes note* of the results-based budgeting approach used to formulate the institutional budget for 2012-2013 (E/ICEF/2011/AB/L.2), and the revised presentation of the institutional budget, which incorporates the key budget tables in the document, in line with Executive Board decisions 2010/20 and 2011/6;

2. *Acknowledges* the response of UNICEF to invest in global cluster coordination and requests the Executive Director to ensure the efficient use of global coordination funds;

3. *Approves* an appropriation of $966 million for the institutional budget for 2012-2013 and notes that funding from regular resources is projected at $628 million and from other resources and trust funds at $338 million;

4. *Resolves* that the appropriated amount be used to achieve the strategic outputs reflected in the document;

5. *Encourages* UNICEF to continue consulting with Member States during the preparation of the integrated budget to strengthen the narrative and improve the clarity of the information provided;

6. *Requests* UNICEF to make, in consultation with the United Nations Development Programme (UNDP) and the United Nations Population Fund (UNFPA), an informal presentation on the timetable for the review and analysis of harmonized cost recovery rates at the first regular session of 2012, and further requests that UNICEF, in consultation with UNDP and UNFPA, explicitly address in the review whether fixed indirect costs should continue to be fully covered by regular resources;

7. *Requests* that UNICEF continue to exercise budgetary discipline as it develops its integrated budget for 2014-2015.

Second regular session
15 September 2011

2011/24
UNICEF Financial Regulations and Rules

The Executive Board

1. *Takes note* of the report of the Advisory Committee on Administrative and Budgetary Questions (E/ICEF/2011/AB/L.8);

2. *Approves* the proposed changes to the Financial Regulations as contained in document E/ICEF/2011/AB/L.8, with effect 1 January 2012;

3. *Takes note* of the proposed changes to the Financial Rules as contained in document E/ICEF/2011/AB/L.8;

4. *Requests* UNICEF to keep the Executive Board informed on the implementation of the International Public Sector Accounting Standards on a regular basis, beginning with the first regular session of 2012.

Second regular session
15 September 2011

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